
FINANCIAL STATEMENTS ${\bf AND} \\ {\bf SUPPLEMENTARY\ INFORMATION}$

Year Ended June 30, 2011

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors San Jose Downtown Association (A California Nonprofit Mutual Benefit Corporation) San Jose, California

We have audited the accompanying statement of financial position of San Jose Downtown Association (a California nonprofit mutual benefit corporation) as of June 30, 2011, and the related statements of activities, functional revenue and expenses, and cash flows for the year then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of San Jose Downtown Association as of June 30, 2011, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

BERGER LEWIS ACCOUNTANCY CORPORATION

Berger Lewis Accountancy Corporation

San Jose, California August 24, 2011



STATEMENT OF FINANCIAL POSITION

June 30, 2011

ASSETS		
CURRENT ASSETS:		
Cash	\$	63,064
Contracts Receivable:		
BID RDA		159,529 35,912
City		40,778
PBID		104,913
Accounts Receivable		220,033
Prepaid Expenses	_	110,122
Total Current Assets		734,351
PROPERTY AND EQUIPMENT, At Cost:		
Ice Rink Equipment		773,500
Office Condo		370,612
Office and Computer Equipment Transportation Equipment		162,690 24,650
Transportation Equipment		1,331,452
Accumulated Depreciation	_	(865,110)
Total Property and Equipment, Net	_	466,342
TOTAL ASSETS	<u>\$</u>	1,200,693
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES:		
Mortgage Payable, Current Portion	\$	7,627
Accounts Payable		96,384
Sales Tax Payable Accrued Expenses		9,808 85,472
Deferred Income		230,811
Total Current Liabilities	_	430,102
Mortgage Payable, Net of Current Portion		227,807
Total Long-Term Liabilities, Net of Current Portion		227,807
Total Liabilities		657,909
NET ASSETS:		
Unrestricted Net Assets		512 791
Cinestrated 1 (ct / issets	_	542,784
TOTAL LIABILITIES AND NET ASSETS	<u>\$</u>	1,200,693

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

Year Ended June 30, 2011

			Unrestricted						
_	Total All Funds	_	San Jose Downtown Association	Business Improvement District		Redevelopment Agency Fund			
REVENUE:									
Contract Reimbursement - BID	\$ 600,000	\$	-	\$	600,000	\$	-		
Contract Reimbursement - RDA	495,000		-		-		495,000		
Other Contracts	584,930		584,930		-		-		
Sponsorships and Sales	391,865		391,865		-		-		
Concessions and Admissions	942,846		942,846		-		-		
Participant Fees	56,253		56,253		-		-		
Grants	81,043		81,043		-		-		
Administration Income	17,750		17,750		-		-		
Property Business Improvement District	208,704		208,704		-		-		
Miscellaneous Income	 22,264	_	22,264						
Total Revenue	 3,400,655	_	2,305,655		600,000		495,000		
EXPENSES:									
Program and Events:									
Music in the Park 2010	442,335		356,135		45,000		41,200		
Ice Rink	988,354		788,455		100,000		99,899		
Farmers' Market	62,656		25,155		28,000		9,501		
Music in the Park 2011	211,309		146,309		30,000		35,000		
Communications/PR	97,060		34,999		30,000		32,061		
Advocacy, Research and Planning	66,290		40,290		26,000		-		
Holiday and District Promotions	92,667		26,427		26,000		40,240		
Public Space Programming	182,078		56,979		11,000		114,099		
Marketing, Parking and Transportation									
Promotions	225,764		70,764		50,000		105,000		
Foundation, Beautification and									
Membership	46,746		14,746		14,000		18,000		
Property Business Improvement District	472,605		472,605		-		-		
Miscellaneous	 2,377	_	2,377						
Total Program and Events Expenses	 2,890,241	_	2,035,241		360,000		495,000		
Management and General	 595,593	_	355,593		240,000				
Total Expenses	3,485,834		2,390,834		600,000		495,000		
CHANGE IN NET ASSETS	(85,179)		(85,179)		-		-		
NET ASSETS, Beginning of Year	 627,963	_	627,963						
NET ASSETS, End of Year	\$ 542,784	\$	542,784	\$	_	\$			

The Accompanying Notes are an Integral Part of these Financial Statements.

STATEMENT OF FUNCTIONAL REVENUE AND EXPENSES FOR PROGRAMS AND EVENTS

Year Ended June 30, 2011

PROGRAM	Music in the Park	Ice Rink	Farmers' Market	Music in the Park	Communications/	Advocacy, Research and Planning	Public Space Programming	Holiday and District <u>Promotions</u>	Property Business Improvement District	Marketing, Parking, & Transportation Promotions	Foundation, Beautification and Membership	Miscellaneous	Management and General	Total
REVENUE:														
BID Contract	\$ 45,000	\$ 100,000	\$ 28,000	\$ 30,000	\$ 30,000	\$ 26,000	\$ 11,000	\$ 26,000	\$ -		, , , , , ,	\$ -	\$ 240,000	\$ 600,000
RDA Contract	41,200	99,900	9,500	35,000	32,060	-	114,100	40,240	-	105,000	18,000	-	-	495,000
Baseline Services	-		-	-	-	-	-	-	357,855		-	-	-	357,855
Other Contracts	-	155,000	-	-	-	-	-	-	208,704	72,075	-	-	-	435,779
Sponsorships/Sales	107,930	121,250	12,825	74,500	-	-	7,150	-	-	23,000	10,000	-	-	356,655
Group Sales	-	7,964	-	122.005	-	-	27,246	-	-	-	-	-	-	35,210
Concessions/Admissions Participant Fees	295,190 11,625	523,540	16.920	123,085	-	-	1,031 6,295	14,513	-	6,900	-	-	-	942,846 56,253
Grants	10,937	34,384	4,686	4,861	-	-	10,093	1,082	-	6,900	15,000	-	-	81,043
Miscellaneous Income	3,733	100	4,800	914	-	-	3,216	1,082	_	1,285	5,000	-	3,216	22,264
Administration Income	-	-	-,000	-	_	_	5,210	-	_	-	5,000	_	17,750	17,750
7 Kamimisuation Income		-	-				-			-			17,750	17,750
Total Program														
Revenue	515,615	1,042,138	76,731	268,360	62,060	26,000	180,131	81,835	566,559	258,260	62,000		260,966	3,400,655
PROGRAM EXPENSES:														
Personnel	50,000	80,000	20,000	35,000	73,100	55,940	50,200	49,995	114,000	95,000	26,000	-	389,765	1,039,000
Insurance	13,339	22,701	7,490	6,353	-	-	7,841	-	-	-	-	-	7,210	64,934
City Services	59,642	6,010	2,554	32,046	-	-	15,632	186	-	120.074	-	1,727	-	117,797
Marketing Event Production	19,434 101,170	54,893 299,983	13,660 10,363	7,711 48.618	23,916	-	5,174 48,514	9,461 11,590	-	128,974	5,065	-	-	268,288 520,238
Technical Support	48,758	339,338	2,816	48,618 17.101	-	-	48,514 22,715	13,850	-	-	-	-	-	520,238 444,578
Supplies and Materials	50,098	54,066	4.847	18,907	44	_	21,762	4,798	-	1,750	1,096	650	11,397	169.415
Cost of Concessions	94,563	14	-,047	44.035	-	-	447	-,//0	-	1,750	-	-	-	139,059
Subcontractors	5,180		775	1,538	_	10,000	9,700	2,787	358,605	_	14,507	_	_	403,092
Depreciation and	-,		,,,	-,		,	-,,	_,,	,		- 1,4 4 7			,
Amortization	_	123,126	-	-	-	_	_	_	-	-	-	-	40,320	163,446
Other Expenses	151	8,223	151			350	93			40	78		146,901	155,987
Total Program														
Expenses	442,335	988,354	62,656	211,309	97,060	66,290	182,078	92,667	472,605	225,764	46,746	2,377	595,593	3,485,834
•														
Excess of Revenue (Expense)	\$ 73,280	\$ 53,784	\$ 14,075	\$ 57,051	\$ (35,000)	\$ (40,290)	\$ (1,947)	<u>\$ (10,832)</u>	\$ 93,954	\$ 32,496	\$ 15,254	\$ (2,377)	\$ (334,627)	\$ (85,179)

The Accompanying Notes are an Integral Part of these Financial Statements.

STATEMENT OF CASH FLOWS

Year Ended June 30, 2011

CASH FLOWS FROM OPERATING ACTIVITIES:	
Change in Net Assets	\$ (85,179)
Adjustments to Reconcile Change in Net Assets to Net Cash Provided by	
Operating Activities:	
Depreciation and Amortization	163,446
(Increase) Decrease in Assets:	
Contracts Receivable	6,322
Accounts Receivable	(138,791)
Prepaid Expenses	(40,245)
Increase in Liabilities:	
Accounts Payable	15,273
Sales Tax Payable	358
Accrued Expenses	6,021
Deferred Revenue	 103,447
Cash Provided by Operating Activities	 30,652
CASH FLOWS FROM INVESTING ACTIVITIES:	
Purchase of Office and Computer Equipment	(15,212)
Purchase of Ice Rink Equipment	(8,509)
Cash Used by Investing Activities	(23,721)
	(==;, ==;)
CASH FLOWS FROM FINANCING ACTIVITIES:	
Payments on Mortgage Payable	(7,418)
Proceeds from Line of Credit	29,764
Payments on Line of Credit	(29,764)
Payments on Note Payable	 (19,095)
Cash Used by Financing Activities	 (26,513)
DECREASE IN CASH AND CASH EQUIVALENTS	(19,582)
CASH AND CASH EQUIVALENTS, Beginning of Year	 82,646
CASH AND CASH EQUIVALENTS, End of Year	\$ 63,064
SUPPLEMENTAL DISCLOSURE OF CASH FLOWS INFORMATION:	
Cash Paid for Interest	\$ 12,504

The Accompanying Notes are an Integral Part of these Financial Statements.

NOTES TO FINANCIAL STATEMENTS

NOTE 1 - ORGANIZATION AND STATEMENT OF PURPOSES:

The San Jose Downtown Association (the "Association") is a nonprofit mutual benefit corporation organized under the California Nonprofit Mutual Benefit Corporation Law. The Association is exempt from Federal Income Tax under Section 501(c)(6) of the Internal Revenue Code. The primary purposes of the Association are to:

- (a) Encourage, stimulate and improve the business conditions in downtown San Jose for retailers, restaurants, entertainment establishments, service businesses and professionals, and to promote retail and other commercial activities in that area.
- (b) Establish new and improve existing parking facilities in downtown San Jose for the benefit of the area and to encourage the formation of local parking districts.
- (c) Seek out public and private revenues to support its objectives.
- (d) Beautify downtown San Jose.
- (e) Promote public events and to obtain funding and programs for seasonal decorations of public spaces in the area.
- (f) Promote a positive identity for the area through advertising and public relations program and the sponsorship of public events, promotions and festivals.
- (g) Promote the preservation and renovation of historical structures in downtown San Jose and to preserve the architectural heritage and historical character of the downtown San Jose area.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

<u>Basic of Accounting</u> - The financial statements of the Association is an accrual basis not-for-profit corporation with a fiscal year end of June 30.

<u>Basis of Presentation</u> - The Association follows standards of accounting and financial reporting for voluntary health and welfare organizations as prescribed by the American Institute of Certified Public Accountants. In accordance with accounting principles generally accepted in the United States of America, the Association reports its financial position and operating activities in three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. See Notes 3 to 6 for descriptions of the funds, including restrictions, if any.

The revenues recorded in the statement of activities regarding the Business Improvement District and Redevelopment Agency Fund are restricted as to their use per the respective contracts. Since the restrictions were met in the same period as the revenues were recorded the classification of these revenues as unrestricted.

NOTES TO FINANCIAL STATEMENTS (Continued)

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

<u>Use of Estimates</u> - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Accordingly, actual results could differ from those estimates.

<u>Cash and Cash Equivalents</u> - Cash and cash equivalents include highly liquid investments and investments with a maturity of three months or less, and exclude donor restricted receipts and amounts designated for long-term purposes. The Association maintains its cash in bank deposit accounts which, at times, may exceed Federally insured limits. The Association has not experienced any losses in such accounts. Management believes it is not exposed to any significant risk on cash accounts.

<u>Receivables</u> - No allowance for uncollectible receivables has been presented since all amounts are deemed to be collectible.

<u>Deferred Income</u> - Deferred income results from grants, contract or sponsorship revenue received for a specific event scheduled in the following year. Revenue is recognized in the period that the related expenses are incurred.

<u>Prepaid Expenses</u> - Prepaid expenses result from advances or deposits on goods or services that will be received in the following year. Direct event expenses are recorded in the year the event takes place.

<u>Donated Materials and Services</u> - Donated materials and services, which Management estimates at approximately \$2,445,900 have not been recognized in the accompanying financial statements since the recognition requirements were not met. A number of volunteers have donated significant amounts of their time in the Association program services and administrative support. Also, media and service donations were received as part of event sponsorships.

<u>Capitalization Policy</u> - The Association's policy is to capitalize fixed asset purchases in excess of \$500. Any furniture, equipment or other assets purchased under a grant or a service contract are considered the property of the granting agency and will not be capitalized. Depreciation is computed using straight-line depreciation methods. Depreciation expense for the year ended June 30, 2011 is \$163,446.

<u>Personal Time Off</u> - Personal time off ("PTO") represents vacation and sick days earned, but not taken as of June 30, 2011, and is included in "accrued expenses" in the statement of financial position. The PTO balance as of June 30, 2011 totaled \$49,243.

<u>Income Taxes</u> - San Jose Downtown Association is exempt from federal income taxes under Section 501(c)(6) of the Internal Revenue Code and state income taxes under Section 23701(d) of the California Revenue Taxation Code. Accordingly, no provision for income taxes has been made in the accompanying statements. In addition, the Association qualifies for the charitable contribution deduction under Section 170(b)(1)(A) of the Internal Revenue Code and has been classified as an organization that is not a private foundation under Section 509(a)(1) of the Internal Revenue Code.

NOTES TO FINANCIAL STATEMENTS (Continued)

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued):

<u>Subsequent Events</u> - Management of the Association has evaluated events and transactions subsequent to June 30, 2011 for potential recognition or disclosure in the financial statements. The Association did not have subsequent events that required recognition or disclosure in the financial statements for the year ended June 30, 2011. Subsequent events have been evaluated through the date the financial statements became available to be issued, August 24, 2011.

NOTE 3 - BID FUND - DOWNTOWN SAN JOSE BUSINESS IMPROVEMENT DISTRICT:

In October 1988, San Jose City Ordinance #22960 established and defined the Downtown San Jose Business Improvement District (BID). The "District" is funded by an assessment levied on the businesses located within the District and approved annually by the San Jose City Council through a public hearing process.

In 1989, the San Jose City Council appointed the San Jose Downtown Association as the Advisory Board for the BID, to advise the Council on the levy of assessments of the BID and the expenditure of revenues derived from the assessments.

In March 1989, the San Jose Downtown Association entered into an agreement with the City of San Jose to operate and administer the activities within the District. This agreement was amended and restated June 24, 1997.

For the year ended June 30, 2011, a budget of \$625,000 was approved by the City of San Jose. During the year ended June 30, 2011, the City collected \$636,373 of BID assessments. During the year, \$600,000 was expended by the Association of which \$159,529 had not been reimbursed by the City as of June 30, 2011.

There is a balance of BID funds remaining in the separate City of San Jose BID account as of June 30, 2011 in the amount of \$47,371. The Association is reporting this amount as a Current Asset with a corresponding offset to Deferred Income as of June 30, 2011 and will be utilized in the year ending June 30, 2012.

A budget of \$700,000 has been approved by the City for the fiscal year ending June 30, 2012.

NOTE 4 - RDA FUND - SAN JOSE REDEVELOPMENT AGENCY:

The Association received revenues under a service contract with the San Jose Redevelopment Agency, an Agency of the City of San Jose. The scope of services include promotional activities and management and coordination of activities.

The agreement with the San Jose Redevelopment Agency provided for up to \$495,000 of reimbursements for the year ended June 30, 2011. Another agreement with the San Jose Redevlopment Agency provided a separate \$155,000 of reimbursements for the Downtown Ice Rink for the year ended June 30, 2011.

NOTES TO FINANCIAL STATEMENTS (Continued)

NOTE 4 - RDA FUND - SAN JOSE REDEVELOPMENT AGENCY (Continued):

During the year ended June 30, 2011, \$495,000 was expended by the Association against this budget of which \$35,912 has not been reimbursed as of June 30, 2011.

The agreement with the San Jose Redevelopment Agency was extended for up to \$250,000 of reimbursements for the year ended June 30, 2012.

The agreement with the San Jose Redevolpment Agency for Downtown Ice Rink funding was not extended.

NOTE 5 - SJDA FUND:

This fund accounts for resources under the discretionary control of the Association's Board of Directors, for use in carrying on the general operations of the Association. The balance in this fund as of June 30, 2011 was \$542,784.

NOTE 6 - PBID FUND - SAN JOSE DOWNTOWN PROPERTY OWNERS' ASSOCIATION:

As of January 28, 2008 the Association entered into an agreement with San Jose Downtown Property Owners' Association ("PBID") to provide management services. The agreement shall run from January 28, 2008 to January 31, 2013. The entities have separate boards of directors and operate as separate entities. As compensation for the management services, the Association will receive 9.1% of the total revenue received by PBID. The fee is payable semi-annually. As of June 30, 2011, the Association earned revenue from this agreement totaled \$208,704. In addition, the City of San Jose paid SJDA for baseline PBID services of \$357,855.

As of January 14, 2008 the Association entered into an agreement on behalf of San Jose Downtown Property Owners' Association ("PBID") with Service Group Incorporated ("SGI"). SGI provides services to allow PBID to carry out its nature of activities of maintenance of Downtown San Jose, including cleaning, safety and information, and enhancing the image of Downtown San Jose. The original agreement ran through January 13, 2011, and allowed for 3 additional one year term renewals. Either party has the right to terminate this agreement at any time, by giving written notice at least 120 days prior to termination date.

On June 16, 2010, SJDA on behalf of PBID, extended the agreement with SGI for one additional year of service. The agreement was extended to January 13, 2011, and was renewed for an additional year through January 13, 2012.

NOTES TO FINANCIAL STATEMENTS (Continued)

NOTE 7 - DEFERRED INCOME:

Deferred income consists of the following as of June 30, 2011:

Music in the Park	\$ 121,258
Other	 109,553
	\$ 230,811

NOTE 8 - CONCENTRATION OF ACTIVITIES:

Approximately \$1,760,973 was earned through contracts with and grants from the City of San Jose, including its agencies and the BID. Activities of the Association take place in and for the benefit of the downtown San Jose, California geographic area.

NOTE 9 - MORTGAGE PAYABLE:

On April 28, 2009, the Association entered into a loan agreement with Wells Fargo Bank for \$250,000. The interest rate is a fixed rate loan at 5.50% per annum for the term of the loan, 35 monthly payments are made for \$1,731 and a final payment of \$230,506 is due on May 20, 2012, plus any unpaid principal and interest. The note is secured by Deed of Trust on 28 North First Street, Suite 1000. Management intends to refinance the mortgage payable in February 2012.

Total principal outstanding is \$235,434 at June 30, 2011.

Scheduled estimated maturities for the above mortgage payable are as follows:

Year Ending June 30,		Amount			
2012	\$	7,627			
2013		227,807			
	<u>\$</u>	235,434			

NOTE 10 - NOTE PAYABLE:

On November 20, 2006, the Association entered into a loan agreement with Siemens Financial Services, Inc. for \$413,473 to purchase chillers for the Downtown Ice Rink. The note was revised on or about October 22, 2007 to account for approximately \$95,885 that was never drawn or used on the note. The term of the note is 7.5% per annum and was originally payable in 60 monthly installments (the first 12 payments of \$7,533 and 48 payments of \$8,510). The note, as revised is payable in 12 monthly payments of \$7,533, followed by 33 monthly payments of \$8,510, and a final payment of \$2,274 was made September 2010.

NOTES TO FINANCIAL STATEMENTS (Continued)

NOTE 11 - LINE OF CREDIT ("LOC"):

Amount Available

Wells Fargo Bank, revolving line of credit for a maximum amount of \$150,000. Interest is computed at the Bank's prime rate plus 1.750% with a floor rate of 5%, secured by certain assets of the Association. Maturity date of May 18, 2012.

\$ 150,000

The LOC was accessed for \$29,764 during fiscal year 2011 for a period of 5 days and all funds were repaid during the fiscal year.

NOTE 12 - EMPLOYEE BENEFIT PLAN:

The Association established a defined contribution 401(k) pension plan effective January 1, 2010. All employees who are at least twenty-one years old and have completed one year of service and at least one thousand hours of service are eligible to participate in the plan. Employees participating in the plan may elect to defer a percentage of their annual compensation to the plan subject to applicable limits. The Association's safe harbor matches employee contributions at the rate of 100% not to exceed 3% of your compensation plus 50% of your salary deferrals between 3% and 5% of employee compensation. The safe harbor match is 100% vested upon contribution. In addition, the Association may make discretionary matching contributions and contributions based on profit sharing. Expense to maintain the plan are paid by plan's assets and allocated to participants based on participants' assets. Association's management has the right to terminate the plan at anytime.

The Association's matching contribution for the year ended June 30, 2011 was \$26,604.

NOTE 13 - OFFICE CONDOMINIUM:

The Association, through its ownership of its office condominium Suite 1000 and Suite 200, is a member of the Commercial Building Owners' Association (CBOA). Members pay monthly dues to CBOA to cover the property management and common area expenses (such as utilities and janitorial expenses). CBOA, on an as needed basis, can request special assessments from members for major improvements or renovations to common areas of the property. There were no special assessments during the year ended June 30, 2011.

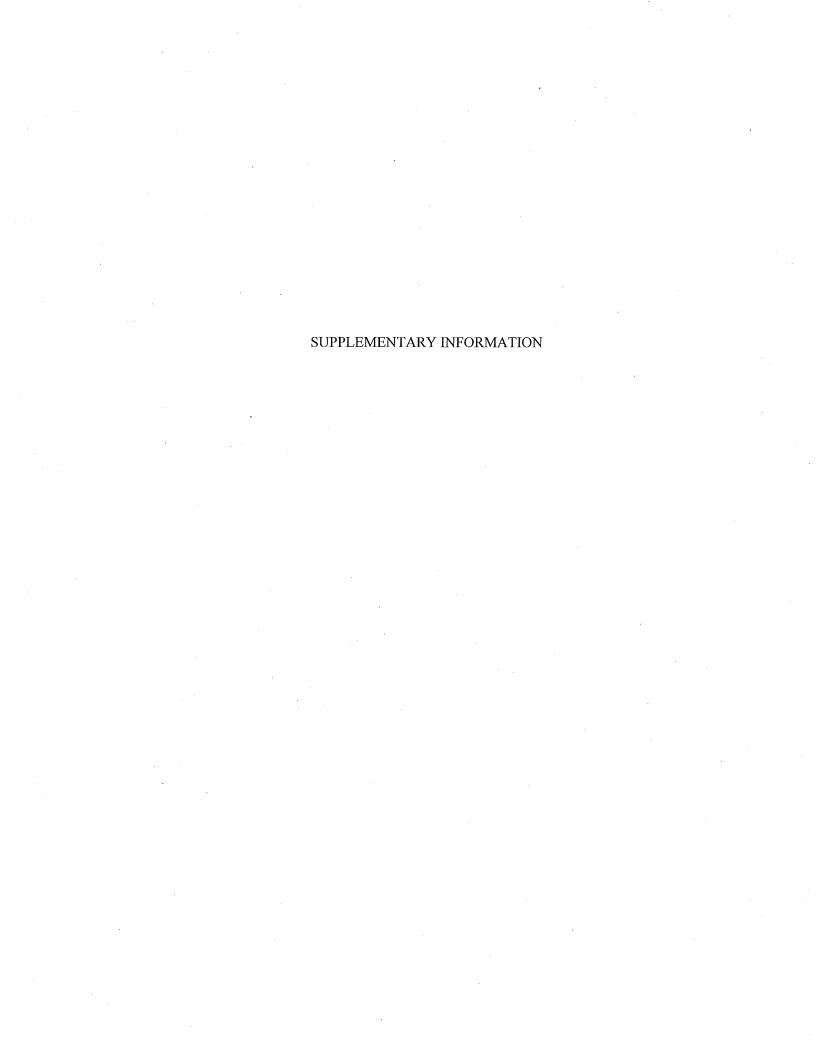
NOTES TO FINANCIAL STATEMENTS (Continued)

NOTE 14 - OPERATING LEASE COMMITMENTS:

The Association leases a copier under a noncancelable operating lease which expire in February 2014. The Association also leases a mailing system and modem under a noncancelable operating lease which expire in May 2016. Total lease payments related to the operating leases for the year ending June 30, 2011 is \$3,357.

Future minimum lease payments as of June 30, 2011 under these noncancelable operating leases is:

Year Ending June 30,	A	mount
2012	\$	4,143
2013		4,143
2014		3,211
2015		1,347
2016		1,123
Total Future Minimum Lease Payments	\$	13,967



SCHEDULE OF MANAGEMENT AND GENERAL EXPENSES

Year Ended June 30, 2011

	Total All <u>Funds</u>			IDA Fund	<u>F</u>	BID Fund	RDA Fund	
C.1. ID UT	Ф	205 450	Ф	122 001	Ф	161 477	Ф	
Salaries and Payroll Taxes	\$	285,458	\$	123,981	\$	161,477	\$	-
Employee Benefits		104,307		25,784		78,523		-
Building Expenses		94,855		94,855		-		-
Office Equipment		9,938		9,938		-		-
Utilities		13,794		13,794		-		-
Office Supplies		11,397		11,397		-		-
Insurance		7,210		7,210		-		-
Professional Services		33,600		33,600		-		-
Dues and Conferences		10,432		10,432		-		-
Meetings and Hospitality		5,712		5,712		-		-
Postage/Mailing Services		2,429		2,429		-		-
Miscellaneous Expenses		16,461		16,461		_		-
Total Expenses	\$	595,593	\$	355,593	\$	240,000	\$	